Space Exploration Supply Chain Modeling, Simulation, & Analysis using the SCOR model

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Supply-Chain World-North America 2006
Vision for Space Exploration

THE FUNDAMENTAL GOAL OF THIS VISION IS TO ADVANCE U.S. SCIENTIFIC, SECURITY, AND ECONOMIC INTEREST THROUGH A ROBUST SPACE EXPLORATION PROGRAM

Implement a sustained and affordable human and robotic program to explore the solar system and beyond.

Extend human presence across the solar system, starting with a human return to the Moon by the year 2020, in preparation for human exploration of Mars and other destinations;

Develop the innovative technologies, knowledge, and infrastructures both to explore and to support decisions about the destinations for human exploration; and

Promote international and commercial participation in exploration to further U.S. scientific, security, and economic interests.
Introduction

Why Supply Chain & NASA? Why now?

- A powerful end-to-end perspective and practice very applicable to NASA needs for developing Exploration Supply Chains that are flexible, responsive, and sustainable.
  - Where the money is – not in the direct, but rather in the indirect
  - Possible now, advances in handling knowledge and simulation methods
  - For understanding effects of new product technology
  - Enterprise / Program Macro-level view, from requirement to launch and beyond
  - Operations viewed as timely material and information flows, from supplier through to customer
  - Life-cycle focused
Introduction…

Current State, Future State?

- NASA Current, Simulation Tools
  - Operations and analysis tools, a portion of the Supply Chain
  - Shuttle and future systems operation simulations.

- NASA Future, Supply Chain Simulation
  - Generic, developed and verified based on experience and current systems, but flexible so as to support Exploration Supply Chain design decisions
  - The entire Supply Chain/logistics perspective
We define an Exploration Supply Chain as:

The integration of NASA centers, facilities, third party enterprises, orbital entities, space locations, and space carriers that network/partner together to plan, execute, and enable an Exploration mission that will deliver an Exploration product (crew, supplies, data, information, knowledge, physical samples) and to provide the after delivery support, services, and returns that may be requested by the customer.
Project Overview & Background

- Historically, processes and systems focused on the direct operations portion of the activity, neglecting the less visible enabling and supporting processes across the Supply Chain and logistics networks.

- Supply Chain modeling & analysis capability is required to understand and control the impacts of the end-to-end Supply Chain design on responsivness, life cycle costs, flexibility, reliability, asset management efficiency and safety.
End-to-End Space Exploration Supply Chain
Piece of the Exploration Supply Chain
Features of Space Exploration Supply Chain

- The traditional features are given, in some scenarios at extreme levels
- The “Largest” Supply Chain known to Mankind
- Extends to locations: remote, no man has gone before, harsh, and uncertain
- Low volume
- Reusable components
- Long lead times
- Mixed models: ETO, MTO, & MTS
- Supply Chain elements has different roles in different phases
- The transportation system is ETO/MTO
- The payload is very small percent
- Different deliveries at different phases
Approach

- A thorough understanding of Exploration/Space Transportation Supply Chain.
- A structured and explicit definition of the Supply Chain, from different views, e.g. SCOR process, information, material.
- A coherent integration of the different views defined, interactions, and interdependencies in an Ontology.
- A sharing mechanism for the integrated definition.
- A methodology to model and analyze the dynamic and stochastic nature of the Supply Chain and its elements.
- Defining and using Supply Chain Key Performance Indicators and Figures of Merit.
- An end-to-end Supply Chain simulation capability.
- A flexible report generation system.
- A methodology to optimize the Supply Chain.
Benefits for Space Exploration

- A unique capability that will enable operations analysts and decision makers to understand, estimate, and make informed decisions about the Supply Chain for Exploration and Space Transportation Systems early in the decision making.

- Quantifiable and sustainable improvements in NASA operations, NASA Supply Chain and logistics operations directed towards Exploration performance goals.
Key Performance Indicators & Figures of Merit

Level 1 Metrics
- SC Reliability (%)
- SC Responsiveness (days)
- IAM Efficiency (%)
- SC Cost (% Budget)
- Severity Level

Level 2 Metrics
- SC Flexibility
  - Upside SC Adaptability (%)
  - Downside SC Adaptability (%)
- SC Reliability (%)
- SC Responsiveness (days)
- IAM Efficiency (%)
- SC Cost (% Budget)
- Severity Level

Level 3 Metrics
- Supply Chain Key Performance Measures
- Safety & Mission Success
  - Probability of Loss of Crew (%)
  - Probability of Loss of Mission (%)
- Cargo Delivered to Lunar Surface
- Operations Cost (% Budget)
- Affordability

Legend
- Previous measure
- Actual measure
- Optimized
- Control Limit

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## KPI Example

### Responsiveness

<table>
<thead>
<tr>
<th>Logistics</th>
<th>Engineering</th>
<th>Procurement</th>
<th>Materials Management</th>
<th>Disposition</th>
</tr>
</thead>
<tbody>
<tr>
<td>LSA, PHS&amp;T, PLM Management</td>
<td>Hardware Repair</td>
<td>Determine R&amp;R Threshold</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Logistics

- LSA, PHS&T, PLM Management
- Hardware Repair
- Determine R&R Threshold

### Sustaining

- Financial Analysis
- Work Control Analysis
- Human Capital Analysis

### Infrastructure

- Utilities
- Preventative Maintenance
- Phase-Out Equipment
- C of F

### Supply Chain Time

- Aircraft Maintenance
- C of F

### Operations Domain

- Operations
- Receive
- Process
- Launch
- Land

< Launch and Mission Ops Flow Time > Year X ?

NASA Responsiveness
Output Analysis

- For a certain Space Transportation System design or operating scenario, the output includes a probabilistic value of:
  - Time
  - Cost
  - Availability/Utilization
  - Risk
  - Counts
  - Other KPIs and FOMs
  - Aggregated to Level 1 Metrics & FOMs
Scenario Analysis

- Capability to analyze different, advanced operating scenarios and new initiatives:
  - New designs & architectures
  - New practices
    - e.g. VMI / VOI, RFID, e-Shop Floor, commonality, modularity, etc.
The Ontology

- A populated Supply Chain Ontology for NASA Space Transportation Systems for Exploration
- Core: Processes – SCOR+
- Middle: Information, Materials, etc.
- Outer: Generic Instances, Customized Instances

Complexity...managed...& understood...
The Interface

- Define a Supply Chain on a geographic and Space-time map.
- Automatically generate the process flow of the end-to-end Space Exploration Supply Chain
- Automatically generates the Key Performance Indicators relevant to the Supply Chain
The Simulation

- Simulation templates consistent with SCOR – Source, Make, Deliver.
- Plan, Return, & Enable templates in progress.
- Automatically generate simulation models.
The Not too Distant Future
Thank You
Contact us for more information

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